

PROGRESS OF THE DIGITAL TRANSFORMATION PROGRAM

The Digital Transformation Program of PAO Rosseti Ural stipulates goals and objectives of digital transformation and projects and activities related to digital transformation till 2030. The Program is prepared pursuant to the Rosseti Group's Digital Transformation Strategy till 2030, being a part of it. The grid complex of the Perm, Sverdlovsk and Chelyabinsk regions has a huge potential for development through implementation of cutting-edge technical solutions. Digital transformation will enable to enhance reliability, quality and accessibility of services related to electricity transmission and connection as well as form a new infrastructure for the most effective electricity transmission between electric power industry entities and develop competitive markets for related services.

To achieve the goals, digital transformation aims at solving the following strategic goals:

- Creation of mechanisms of data accumulation and management (change of attitude to data, shaping data processing architecture, ensuring real-time data processing, decision-taking on data analysis and forecast)
- Creation of new prospective digital products and services, incl. prospective for implementation on outside markets
- Provision of optimization and changes in technological and business processes of the Company
- Development of human resources with promising competencies to meet the challenges of digital transformation and master digital professions, enhancement of corporate digital culture
- Creation of a unified environment based on Russian-made platforms that meet technical requirements regarding performance, fault tolerance and security, exploration of a possibility to form a cutting-edge IT infrastructure based on the preferential use of Russian-made software and radio electronics
- Improvement of internal control system for digital transformation
- Provision of information security in the course of digital transformation



The Company implemented 5 projects worth RUB 262.5 million under the 2023 Program:

- Automation of electricity transmission and distribution;
- Creation of an automated system for managing additional (non-tariff) services
- Development of the PAO Rosseti Ural's charging infrastructure
- Knowledge management system in PAO Rosseti Ural
- Upgrade of support nodes of the PAO Rosseti Ural's corporate computer network

Metrics of the Digital Transformation Program's activities

Metrics	2021	2022	2023	2023/ 2022, %
Funding of Digital Transformation Program's activities, RUB million	4,096.2	193.0	262.5	+36%
Share of directors, specialists and clerks trained in digital competencies in line with adopted corporate standards or, in their absence, in line with Decrees of Ministry of Economic Development, in average headcount at the end of the reported period, %	1.15	5	4.8	-4%